## CHALLENGE GRANT PROGRAM Demonstration Project Descriptions by County

Alameda: The "Raising Young Sisters Excellence" program has two objectives: 1) preventing girls whose cases have been adjudicated in the Alameda County Juvenile Court from returning to the justice system; and 2) promoting the development of girls' social competencies so they can sustain crime-free and economically secure lifestyles. This non-residential 12-week life-skills and learning program, which will serve 560 girls over the three-year grant period, involves the use of several interventions, including self-esteem building, teen parenting, substance abuse counseling, community service, recreational activities, anger management, and "girl talk." The "Community Probation" program is a collaborative effort among probation and police officers, youth service agencies, schools, recreation departments and community-based organizations to prevent delinquency among youth on probation in four areas: East Oakland, West Oakland, Ashland/Cherryland, or Fremont. This program will serve 400 minors.

Contra Costa: The "School Challenge Teams" involve collaborations between probation and police officers who target services to juvenile offenders and at-risk youth, based first on sanctions appropriate for public safety and second on individualized treatment needs. The probation team member serves as a case manager for all minors referred to the project, which develops and uses police diversion to respond to problems ranging from truancy to major criminal offenses. The program also involves strategies such as student courts and volunteer mediation to divert selected offenders from entering the formal juvenile justice system process. This project will serve a total of 400 youth at four schools in distinct areas of the county.

**Humboldt**: The "Neighborhood Service Hub" program targets youth who meet the 8% profile (percent of juvenile probationers who commit at least half of all repeat offenses, according to an Orange County study). The hubs — which are in McKinleyville, Eureka, Fortuna and Garberville — serve as a clearinghouse for juvenile offenders for day reporting, supervision, and coordination with community policing, schools and other resources. Each hub offers a continuum of services and sanctions that responds to offender needs, and provides high-intensity tracking for the 450 youth who will be served by the project.

**Orange**: This project, which includes five separate programs, takes a comprehensive approach to providing probation services to juveniles and their families. The "Immediate Accountability" program emphasizes the use of probation volunteers and community-based organizations in serving 150 low to medium risk, non-violent youth. The "Intensive Intervention" program uses probation supervision and coordinated multi-agency intervention efforts to address the needs of 350 medium and high-risk juveniles. The "Repeat Offender Prevention" program targets services to 100 high-risk youth under 15 and a half years of age, while the "Challenge" program provides ongoing intensive probation and an array of intervention services to 80 older high-risk youth. The project will also incorporate a "Transitional Aftercare Services" program for 140 youth amenable to short-term intensive intervention.

**Sacramento**: The "Probation Day Reporting Center" is a facility targeting other than first-time probation offenders with identified risk factors. Assignment is based on judicial findings. The project takes a multiagency approach in providing a variety of services to minors and their families. Services include an on-site educational component that emphasizes computer and life skills training, as well as individual and family counseling. The project will serve approximately 900 youth over the three-year grant period.

**San Bernardino**: The "Home Run" program identifies chronic repeat juvenile offenders early in their criminal careers and provides probation supervision, mental health, public health and social services to them and their families through five county-wide, multidisciplinary teams. The project also includes outstationing probation officers at 9 school districts (about 30 elementary, middle, and high schools) to assist in identifying and referring at-risk minors to the teams. The project will serve up to 550 minors. In addition, approximately 750-1000 other minors a month will receive less intensive probation services by the on-campus probation officers.

**San Diego**: The "Breaking Cycles" project consists of two components: Community Assessment Centers (Mid-City and South Bay) and Graduated Sanctions. The first component, which focuses on prevention, pilots two community assessment centers linking at-risk youth and their families to neighborhood prevention resources provided by multi-agency, multidisciplinary teams. The graduated sanctions project targets youth ages 13 to 17 whom the court orders to participate in a multiagency service system that includes prevention, intervention, supervision and incarceration elements. These two programs will provide treatment services to an estimated 400 high-risk youth over the three-year grant period.

San Francisco: This project is testing an early warning "Circle of Care" system comprised of six programs. The Community Assessment and Referral Center provides an alternative to juvenile hall for youth 12 to 17 years of age who were arrested in one of four targeted areas of the city. The program, which connects youth to a case manager and mentor, includes crisis intervention, assessment, service integration, referral and monitoring. The Life Learning Academy is an extended-day charter school that provides rigorous, individually tailored academic, social and vocational instruction to at-risk youth. The Bayview Safe Haven is a structured after-school program for at-risk youth, who may come on a voluntary basis or as a condition of probation. The Mission District's Early Risk and Resiliency program works with schools, city agencies and community providers to identify and serve youth at risk of delinquent behavior. The Mission Safe Corridor aims to reduce juvenile crime on Mission Street through an increased presence of on-foot police officers, in-home monitoring of serious offenders, academic assistance, and recreation. The recreational and arts programming. The Life Learning Residential Treatment Center for Girls offers a highly structured 9-month placement for court-adjudicated girls, ages 14 to 18 years of age, who receive academic, vocational and interpersonal training. Together these programs serve 730 minors.

**San Joaquin**: The "Crossroads" project targets incorrigible, truant, and runaway minors (601 WIC) prior to involvement in more serious offenses. The project involves an integrated care managed program that provides a myriad of public and private agency services to minors ages 12 to 18 throughout the county. The project intends to serve 3,000 youth and their families over the three-year grant period and to evaluate outcomes on approximately 10 percent of these clients.

**Santa Barbara**: This multifaceted project targets at-risk youth in the Santa Maria area of the county and entails interventions addressing truancy, early intervention, family services and aftercare. Over the three-year grant period, it is estimated that 562 minors will receive truancy prevention services; 250 minors will be provided interagency early intervention; 50 youth and their families will participate in the Family-Based Supervision Program; and 208 minors leaving county institutions and other placements will receive aftercare services.

**Santa Clara**: This project is testing a restorative justice model in three communities: Mayfair (East San Jose); Burbank (unincorporated county area near San Jose); and Gilroy. The model, which implements an intervention strategy of mobilizing an entire community, involves the use of Neighborhood Accountability Boards, and features community protection, accountability, and competency development. The project will serve an estimated 1,200 to 6,900 youth.

**Stanislaus**: The "Intensive Diversion/Early Action (IDEA) program targets first offenders from high risk communities for intensive early intervention services provided by multidisciplinary teams. Individual intervention plans are developed by neighborhood accountability boards, and include youth court, community service work, mentoring, counseling, victim reconciliation and restitution elements. The IDEA project will provide services to an estimated 400 youth.

**Tehama**: This project entails a multi-agency intervention team led by a probation officer handling a caseload of 20 (vs. the normal 80). This effort, which focuses on a group of 120 high-risk offenders, includes an individualized contract designed and agreed upon by each probationer as well as a separate contract between the parents and the Probation Department. The project also features the issuance of Certificates of Completion, which can be "cashed in" for special reward, for various milestone accomplishments.

**Ventura**: The "South Oxnard Challenge Project" (SOCP) extends the concept of community policing to the probation arena. Planned interventions targeting high-risk youth include a day reporting center, early intervention, after school programs, outreach to youth victims of domestic violence and sexual abuse, substance abuse counseling, expanded gang enforcement activities, and opportunities for community service. The SOCP will provide services to approximately 250 youths between 12 and 18 years of age over the three-year grant period.